

TEMPLATES STEP 1. MARKET SEGMENTATION

t entation	A. The overall strategy	Which are your targeted buildings? Which building typology should be renovated first to get greatest effectiveness in the impacts through the renovation process? Which are your targeted subjects? Which user's profiles should be targeted to get the greatest effectiveness in the onboarding and engagement with the renovation process? Which are your targeted suppliers? Which segment of suppliers should be targeted to get the greatest effectiveness in the implementation quality and user satisfaction?	>	(
Market segmen	B. The top-down approach	Which are your official/ statistical data sources? How can you combine and filter them in order to qualify, quantify and measure your targets?		(
1	C. The bottom-up approach	Which are your participatory processes? What kind of information you got from them? How can you use these data to derive/ extrapolate market behaviour, needs or expectations?		(
Ç	D. The opportunity	What would move citizens into renovation? Why would move suppliers into the energy renovation?		(

Figure 1. Test materials for step 1

This step (and its sub-steps) aims to map demand and supply side of your renovation market as a first step to design an OSS service in your context and implement your own Citizen Hub. Additional information is available in Demand & supply side mapping: Methodology & results from the 2 pilots and its corresponding spreadsheet.

A. Presentation

Before starting this journey, present yourself and your friends:

Organization	Activity	Geographical scope	Contact

B. Objectives

Now, draft the main objectives pursued through the implementation of the OSS concept. This is important to orientate the search below.

1)	My first objective is to	

- 2) Also, I would like to _____
- 3) And, if possible, I would also address ______





C. Study area

Do	you already have a physical office in place?
YES	→ define geographical area around it:
0	meters from the office
0	Districts: [names, codes]
0	The whole city: [name, code]
NO	→ define the wider geographical area under your scope (e.g., city):
0	Districts: [name, code]
0	The whole city: [name, code]
0	The whole region: [name, code]

D. Mapping

D.1. Object (buildings)

The objective for mapping and segment buildings is to get the greatest effectiveness in the impacts achieved through the renovation process.

First collect in	formation abo	ut your build	ing stock	context	(regulations,	history,	grants	schemes
bureaucracy, o	r other prograr	ns related to b	ouildings):					
,								

Then select your characterization criteria:

- o component approach for step-by-step renovation replicability
- o morphology approach for integral renovation replicability

And list the attributes related to previous approach that you would need to analyse:

Attribute	availability	thresholds/ categories	source	format	granularity	date	comments

Now is time to mix, overlap, cluster: define your typologies, keeping in mind which context circumstances or potential impact related to your approach are interesting for you:





Typology	Attribute (interval)	Attribute (interval)	Attribute (interval)	Attribute (interval)	Attribute (interval)	Solution COMPLEXITY	comments

And finally, you need to quantify (& locate):

Typology	Area/ District/ City	Area/ District/ City	Area/ District/ City	City	Rate	IMPACT	comments
Number							
Rate							

According to previous data, select your target zones and typologies (quick wins for short term, targets for long-term):

⇒ Quick wins:	
⇒ Typologies:	
⇒ Zones:	

D.2. Subject (citizens, owners, occupants...)

The objective for mapping and segment people is to get the greatest effectiveness in the onboarding, involving and engagement with the renovation process.

We follow here the same structure than for mapping buildings but related to the people living or owning those buildings (previously targeted).

First collect information about your demographic context (regulations, history, habits, traditions, problems...):

Then select your characterization criteria:

- o Economic approach, for affordability
- o Social approach, for motivation
- Organizational approach, for simplification

And list the attributes related to previous approach that you would need to analyse:





Attribute	availability	thresholds/ categories	source	format	granularity	date	comments

Now is time to mix, overlap, cluster: define your profiles, keeping in mind which context circumstances or potential drivers related to your approach are interesting for you:

Profile	Attribute (interval)	Attribute (interval)	Attribute (interval)	Attribute (interval)	Attribute (interval)	Solution COMPLEXITY	comments

And finally, you need to quantify (& locate):

Profile	Area/ District/ City	Area/ District/ City	Area/ District/ City	City	Rate	IMPACT	comments
Number							
Rate							

According to previous data, select your target profiles (quick wins for short term, targets for long-term):

\Rightarrow Quick wins:	
⇒ Target Profiles:	

D. 3. Means (products, services, tools...)

The objective for mapping and segment suppliers is to get the greatest effectiveness in the implementation quality and user satisfaction through the renovation process.

Now you know which buildings you want to address (for replicability) and who you will need to approach (for engagement) in order to trigger an effective and efficient renovation path. So you just need to find out how feasible and reliable those renovations are.

We follow here the same structure than for mapping buildings and citizens but related to the people and companies providing services and solutions for them (previously targeted).





	informatior ditions, prob		r constructic	on sector c	ontext (regu	lations, histo	ory, market
hen select y	our characte	erization crite	 eria:				
to be de morphol Solution buildings building	efined from togical approach, approach, so typologies characterization.	the buildings ach for buildi for providing analysis. This tion, intender	' typologies ang characterig specific prossering approach is differ a step-b	analysis). The zation, interpoducts and/much related	is approach nded for a ful or services ed with the contact on.	is (based on the control of the control of the control of the components and control of the components and control of the components and control of the cont	ed with thation. In the discrete discr
And list the a	attributes rel	ated to previ	ous approach	format	ould need to granularity	analyse:	comments
Attribute	availability	categories	source	Tormat	granulanty	uate	comments
		•	define your s our approach Attribute (interval)		•	Solution COMPLEXITY	comments
and finally, y	ou need to c	l Juantify (& lo	cate):				
Profile	Area/ District/ City	Area/ District/ City	Area/ District/ City	City	Rate	IMPACT	comments
Number						1	
Rate					1		





According to previous of term):	data, select y	your target	profiles	(quick v	wins for	short t	erm, 1	targets	for Ic	ong-
⇒ Quick wins:										
⇒ Suppliers' Profiles: _										

E. Summary

This last step consists of putting everything together to have a better overview:

Area/ District/ City	Area (Km2)	Dwellings (buildings)	Population (households)	Contractors	Building Typology (n)	Demand profile (n)	Supplier profile (n)
					_	_	_
					To Solutions	To community	To network

